



# Implementation Science and Systems Change to Improve Educational Outcomes

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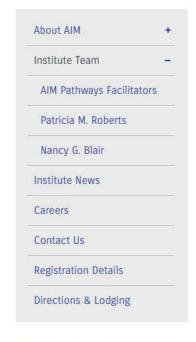
@tiffanyphogan.bsky.social

Web: http://www.mghihp.edu/sail-lab/ Podcast: seehearspeakpodcast.com

DLD information: dldandme.org

#### THANK YOU AIM!





AIM Institute received a Reimagine

#### **INSTITUTE TEAM**

Enter a name to find an AIM Institute team member:

Keyword Search

SEARCH

Patricia M. Roberts, AIM Co-Founder



Nancy Blair, AIM Co-Founder



# Applying Implementation Science in the Real World

Collaboration with AIM Institute



Nicole, Megan, and Tiffany presenting at the International Dyslexia Association Oct '24





# The Myth of the Quick Fix

Dr. Tiffany Hogan

MGH Institute of Health Professions

Nicole Ormandy & Megan Gierka

AIM Institute for Learning & Research

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#### ACKNOWLEDGEMENTS

#### National Institute of Health, National Institute on Deafness and Other Communication Disorders

Co-Principal Investigator, National Institutes of Health R01 (R01 DC018823): *Translating research into school-based practice via small-group, language-focused comprehension intervention*, Co-PI Shayne Piasta, Co-Is: Mindy Bridges & Kandace Fleming.

Co-Principal Investigator, National Institutes of Health R01 (R01 DC016895): Orthography and phonology in word learning as a predictor of dyslexia in children with language impairment, 2018-2023. Co-PI Julie Wolter, Co-Is: Jessie Ricketts & Yaacov Petscher.

Co-Investigator, National Institutes of Health R01 (R01 DC010784): Working memory and word learning in children with typical development and language impairment, 2011-2016, PI: Shelley Gray; Co-Is: Mary Alt, Nelson Cowan, & Sam Green

Graduate Student, National Institutes of Health P50 (P50 DC2746): *Collaboration on specific language impairment*, 2001-2004, PI: J. Bruce Tomblin

#### Institute of Education Sciences, Reading for Understanding Initiative

Co-Investigator, Institute of Education Sciences Reading for Understanding Research Initiative (R305F100002): *The Language Bases of Reading Comprehension*, 2010-2016, PI: Laura Justice; Co-Is: Shelley Gray, Hugh Catts, & Kate Cain

# Gratitude for my TEAM: Lab members, Collaborators, & Schools partners

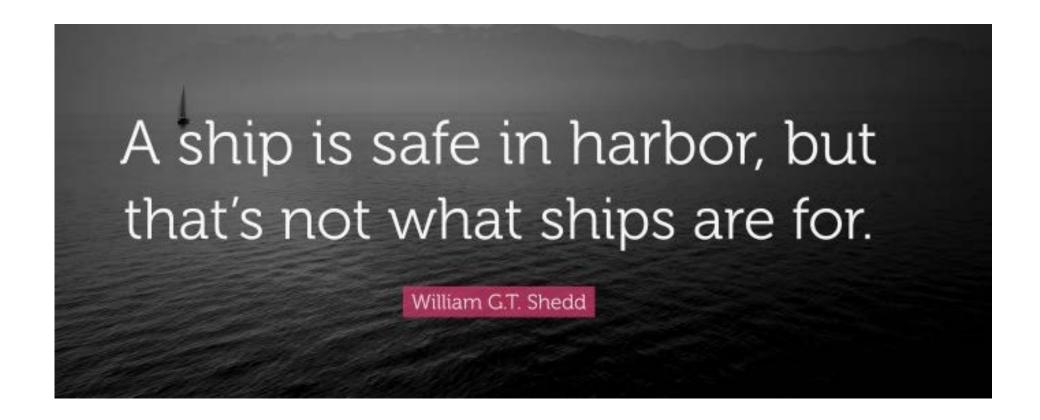


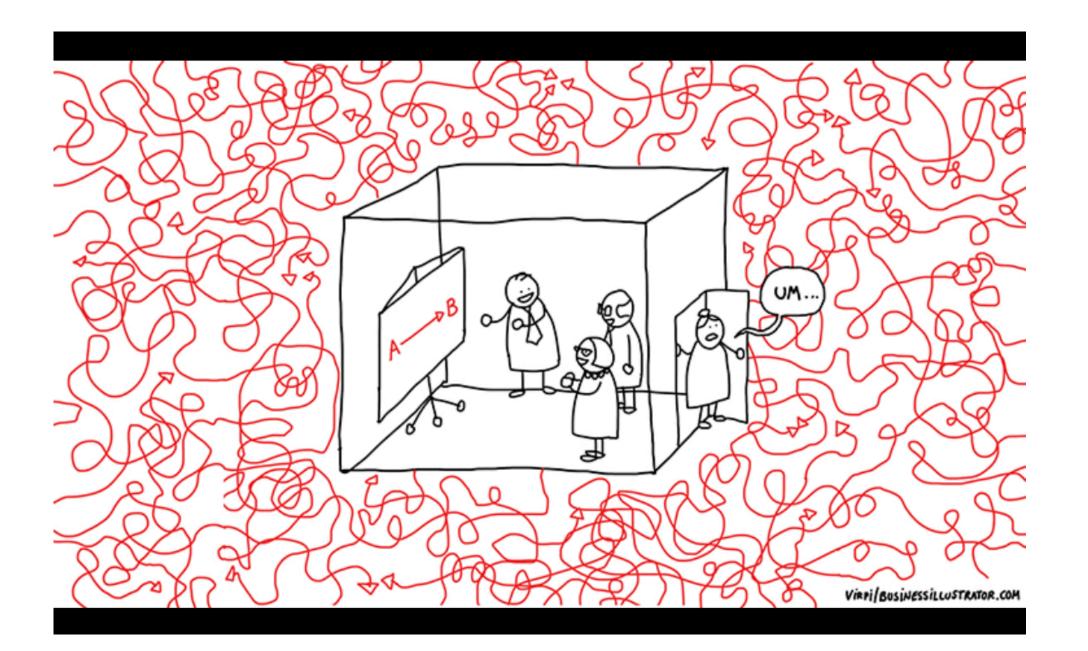




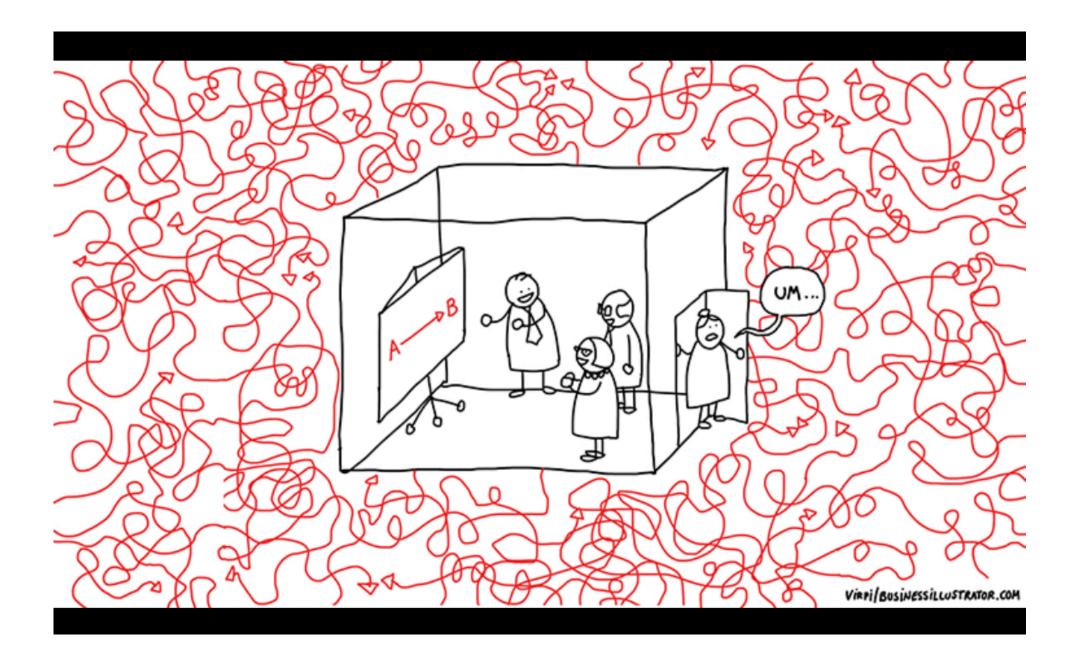
#### Parents and Children

## Thank you for being here today!











(Morris et al., 2011)

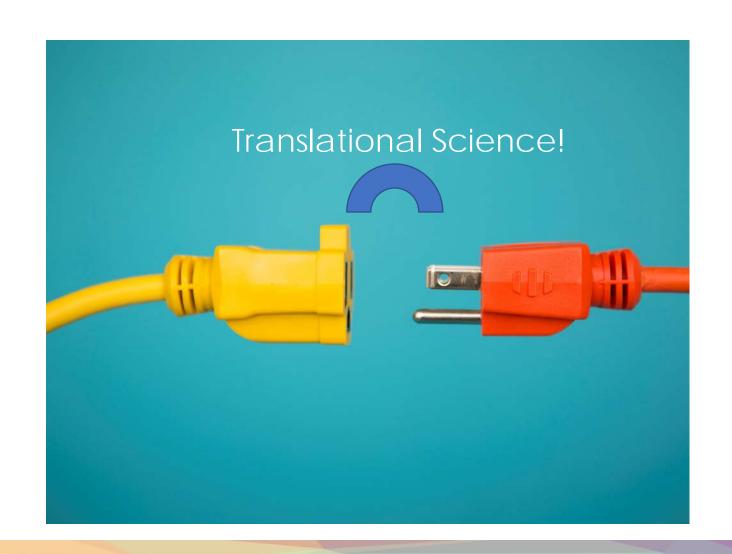
It takes approximately 15 years for less than 15% of efficacy research to make it into practice.

Research to practice gap

Also....practice to research gap!

Match to context predicts practice impact

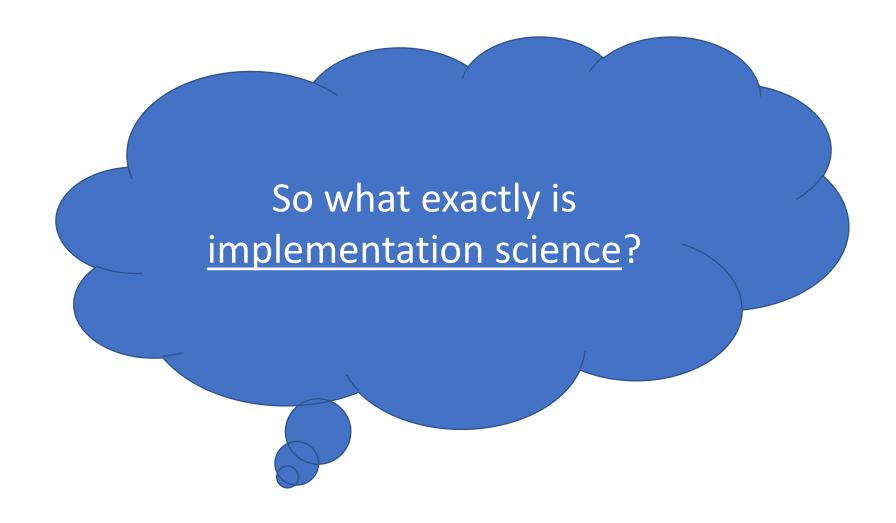
(Bauer & Kirchner, 2019)



# "Evidence-based practices alone are not enough to create positive change in systems"

—Aaron Lyon, 2017





### National Institutes of Health (2009)

- Two aspects of translational science:
  - Implementation
  - Dissemination

#### Dissemination Science

National Institutes of Health (NIH) defines dissemination as the active and targeted distribution of information and intervention materials to a specific public health or clinical practice audience

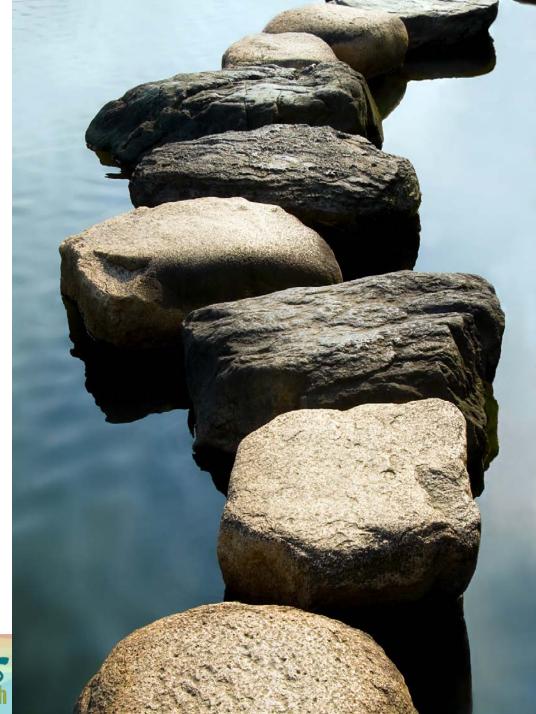
Blogs, podcasts, webinars, newsletters, publications, THIS CONFERENCE



## Implementation Science

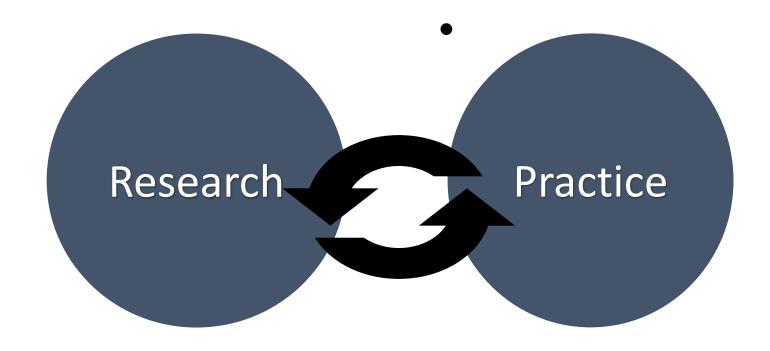
 Implementation science is the scientific study of methods and strategies that facilitate the uptake of evidence-based practice and research into regular use by practitioners and policymakers.

 Closing the gap between <u>what we</u> <u>know</u> and <u>what we do</u>



Implementation sci Focus on the chil You! Ensure pra vased Lead for positi Build partne Work for sweem change

### Educators <u>are</u> the <u>ultimate</u> Implementation Scientists





Facts (SoR) are the shoes...how do we finish the race?

# When defining implementation science, some very non-scientific language can be helpful...\*

The intervention/practice/innovation

is THE THING



Effectiveness research looks at whether THE THING works



Implementation research looks at how best to help people/places

DO THE THING



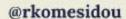
Implementation strategies are the stuff we do to try to help people/places DO THE THING



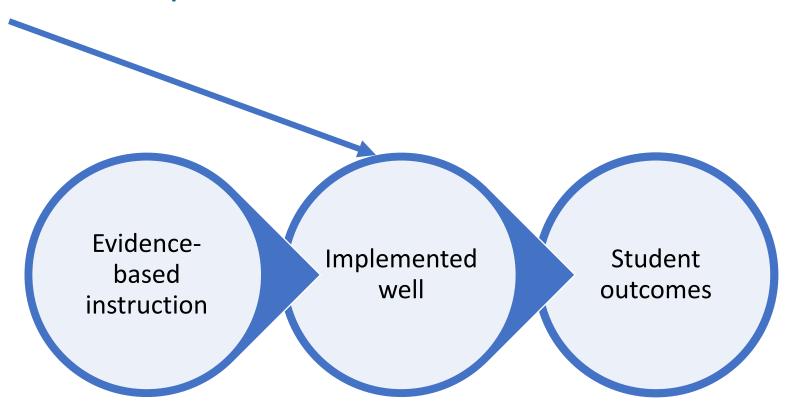
Main implementation outcomes are HOW MUCH and HOW WELL they DO THE THING



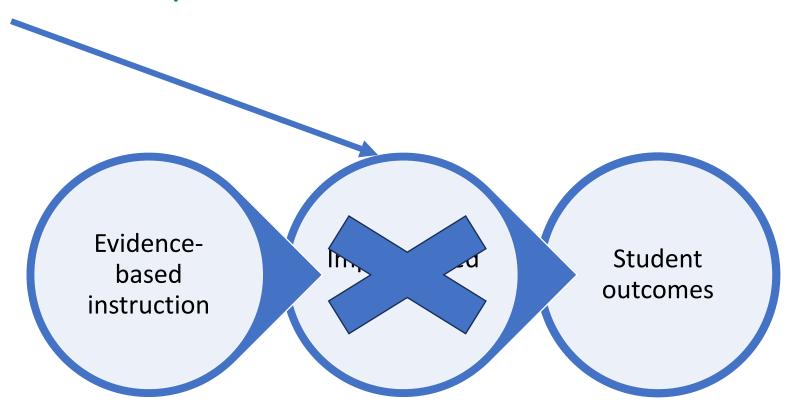
\*Implementation science made too simple: A teaching tool (Curran, 2020)



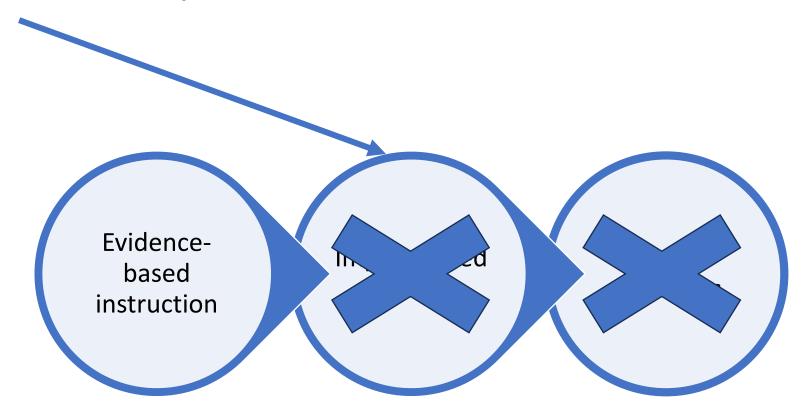
## The goal of implementation science



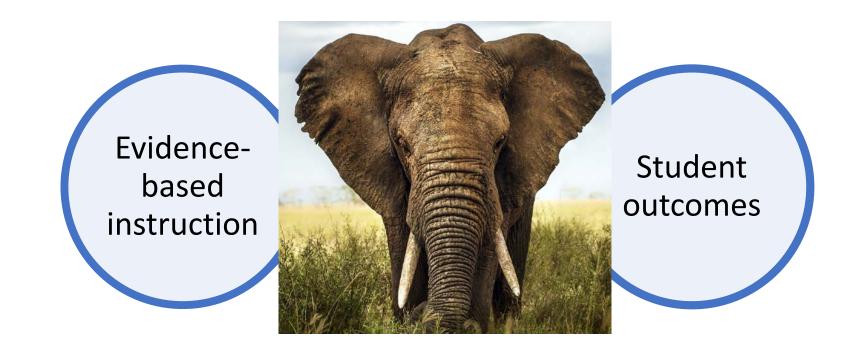
# The goal of implementation science



# The goal of implementation science



# What's really stopping you from making systemic change?



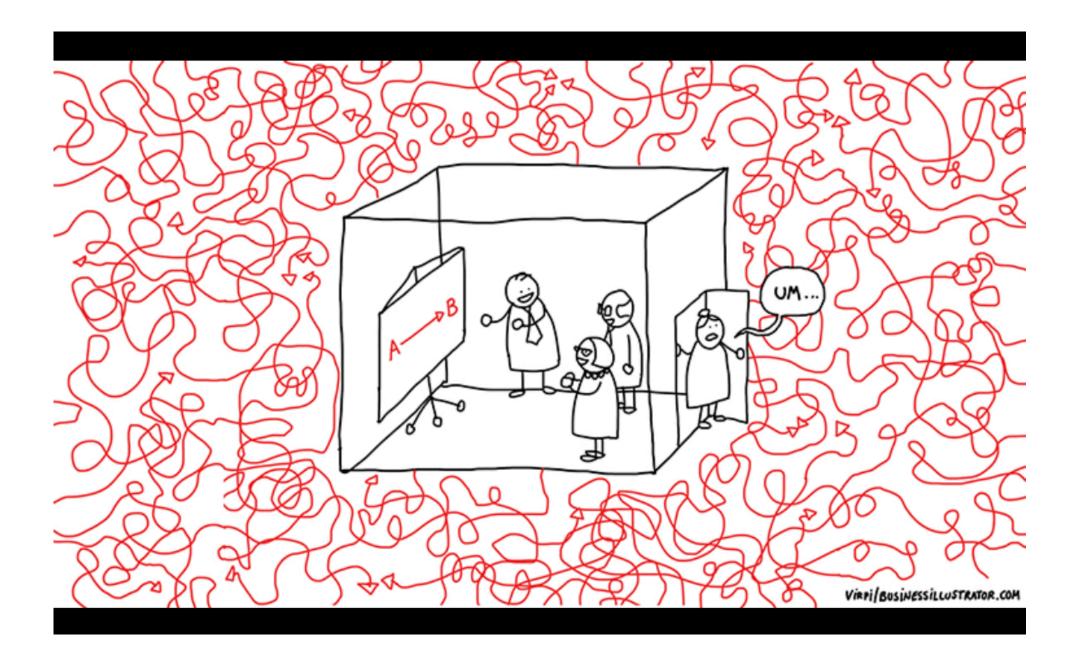


Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).

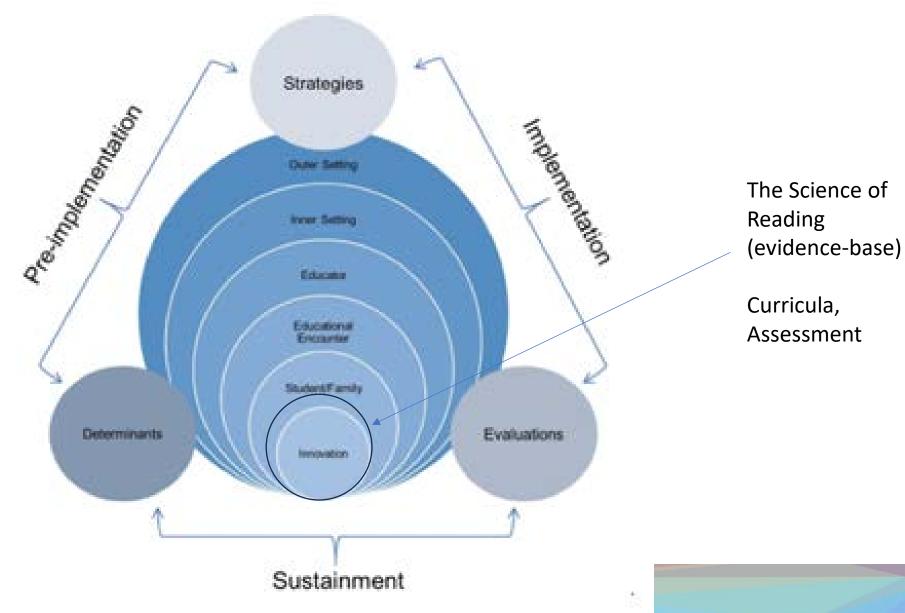
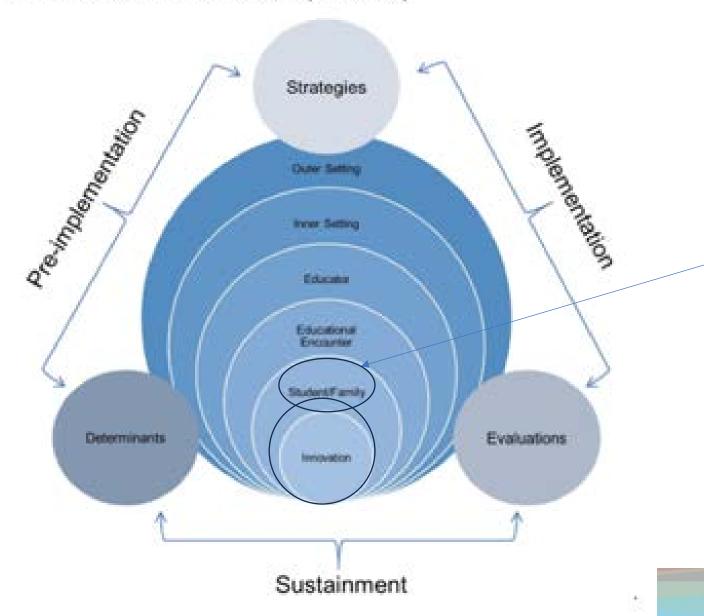
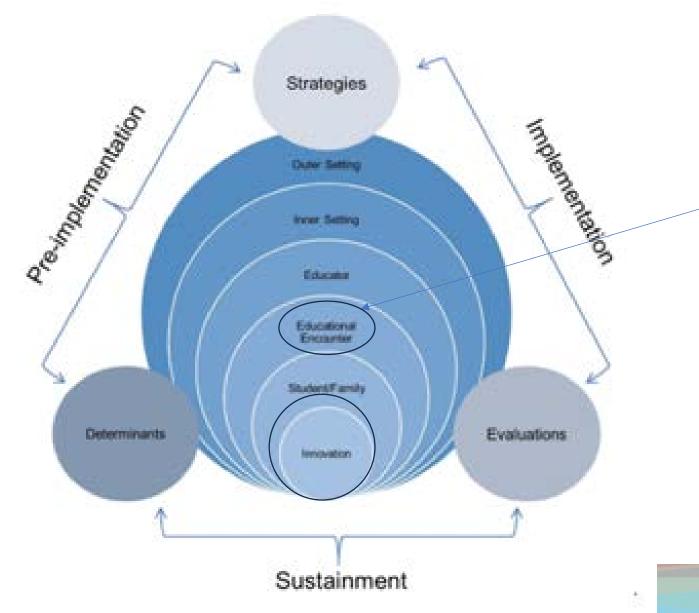


Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).



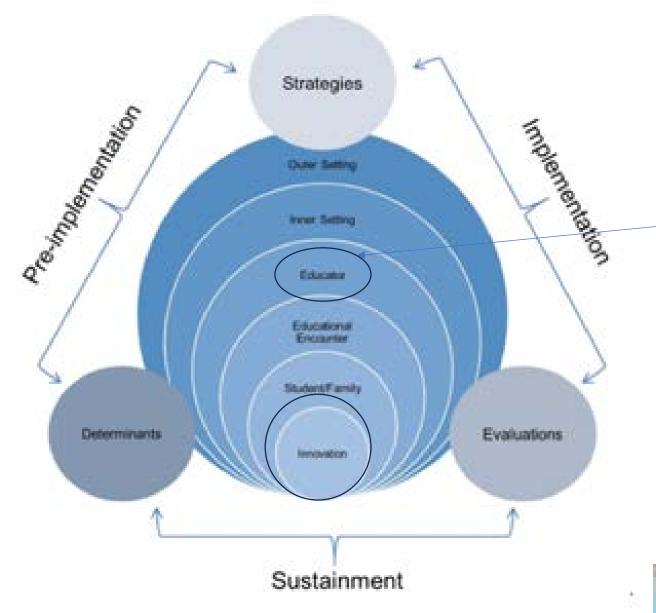
Adaptations for individual differences

Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).



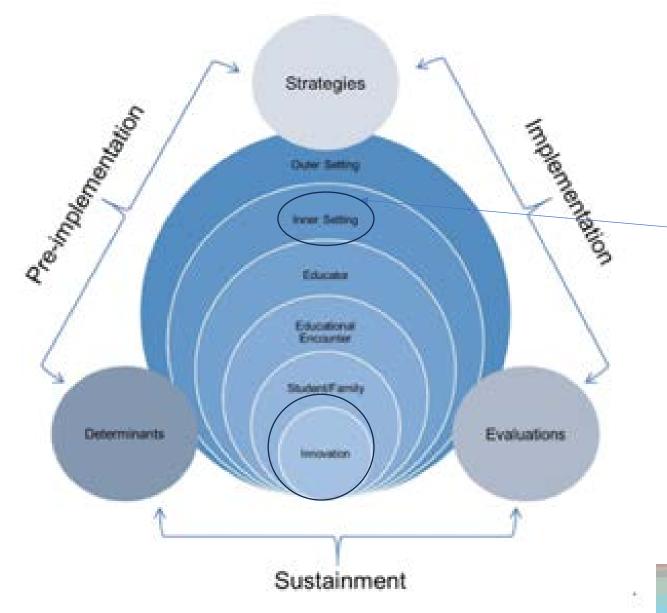
Time for planning; retention rate; feeling heard by leadership

Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).



Knowledge, Buyin, Readiness to change, Burnout

Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).



Leadership support; competing priorities; budgets

Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).

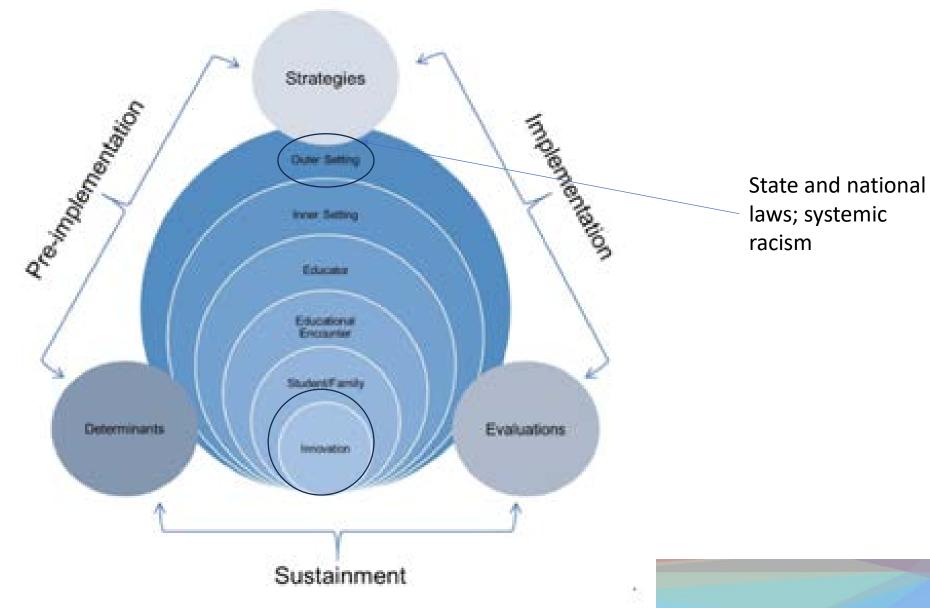
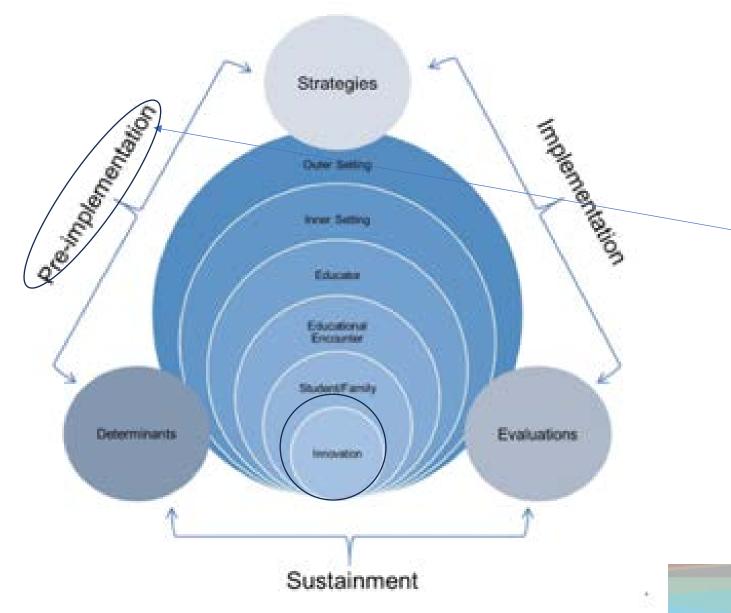


Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).



Thoughtful planning; understanding the problems

Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).

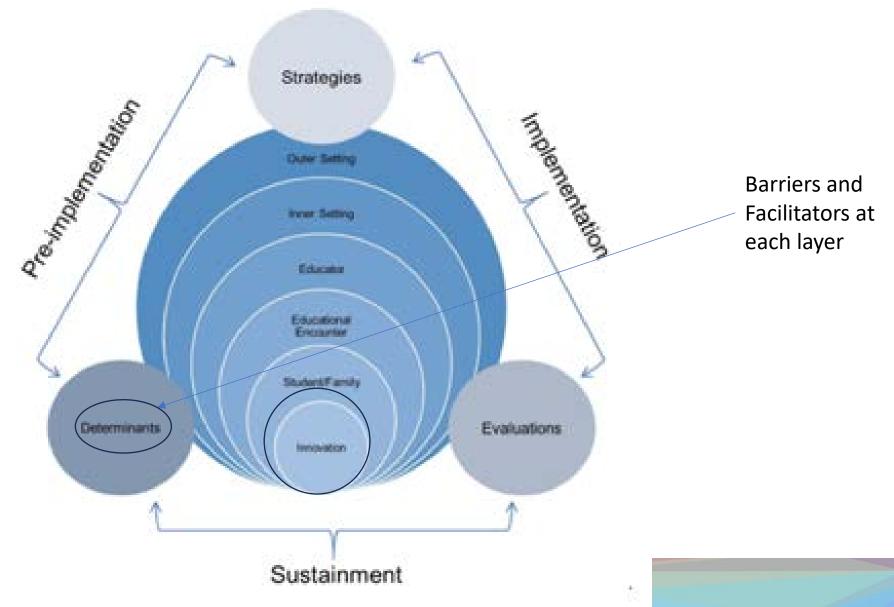


Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).

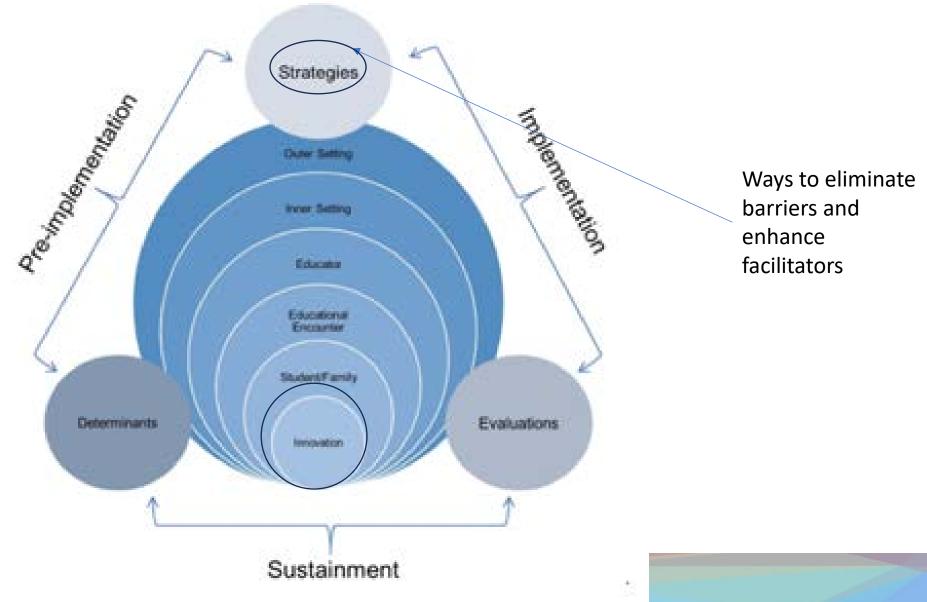


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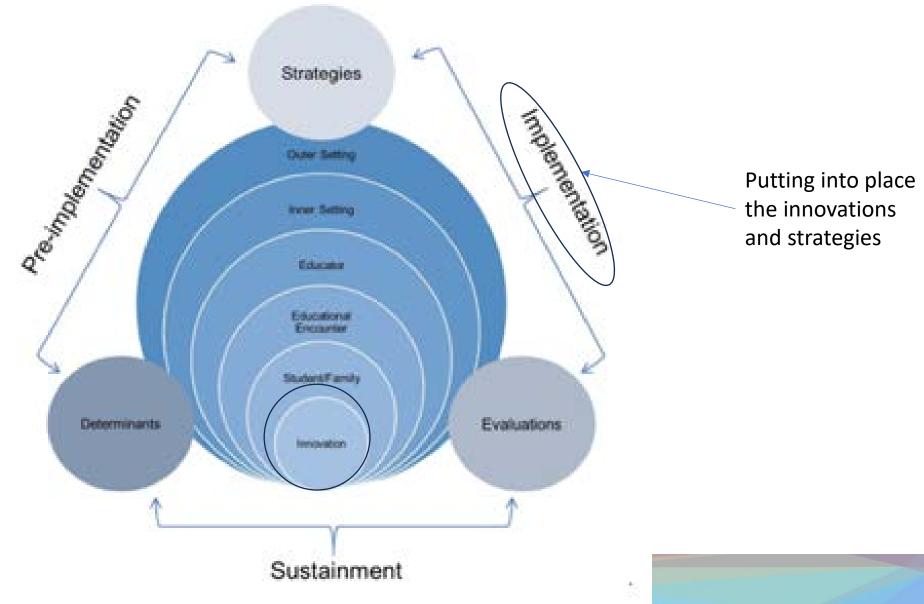
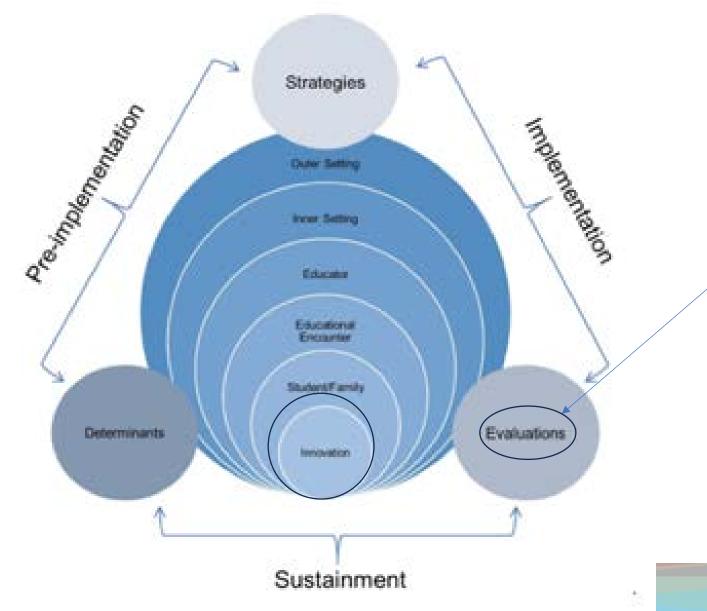


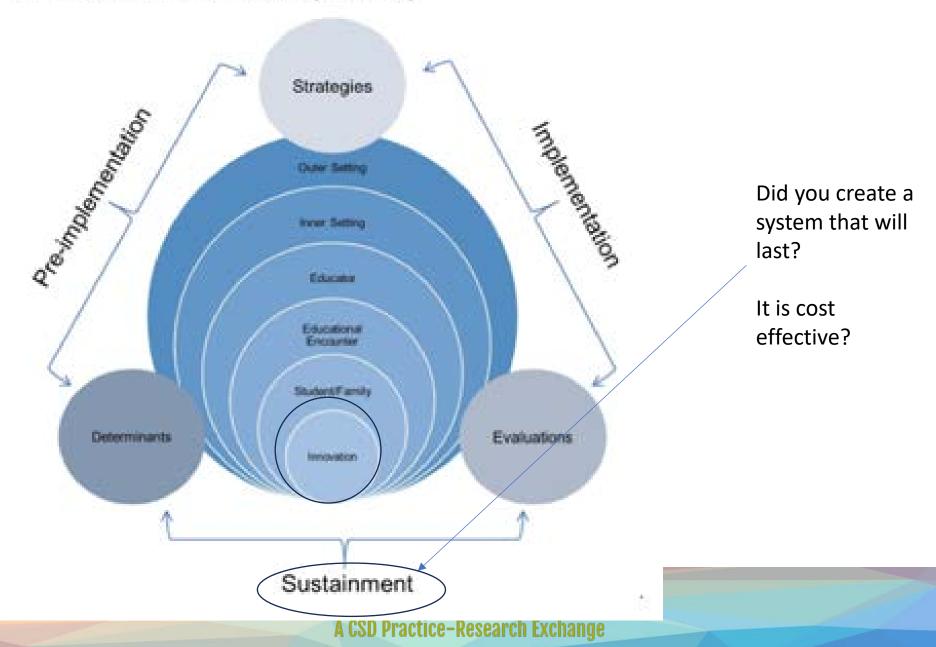
Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).



Did it work?

"work" is that the innovation was implemented as intended

Figure 1. Komesidou & Hogan (2022) Generic Implementation Framework for School-based Research and Practice (GIF-School).



System change is the key!

# Create <u>a system</u> that will continue even when people leave.

# Equity is at the heart of IS



Leaders listen and respect ALL perspectives

Trusting relationships

Reduce power structures

Co-create strategies to remove barriers

**Equity Is Fundamental to Implementation Science (ssir.org)** 



De-implementation

# Implementation Science- Closing the gap between what we know and what we do

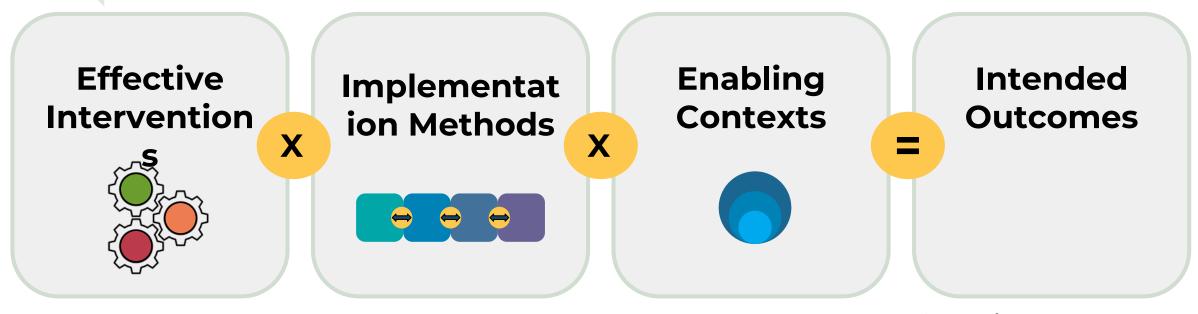
## **Organizational Leadership**

• <u>leaders</u> help set strategic goals for the organization while motivating individuals within the group to successfully carry out those goals.

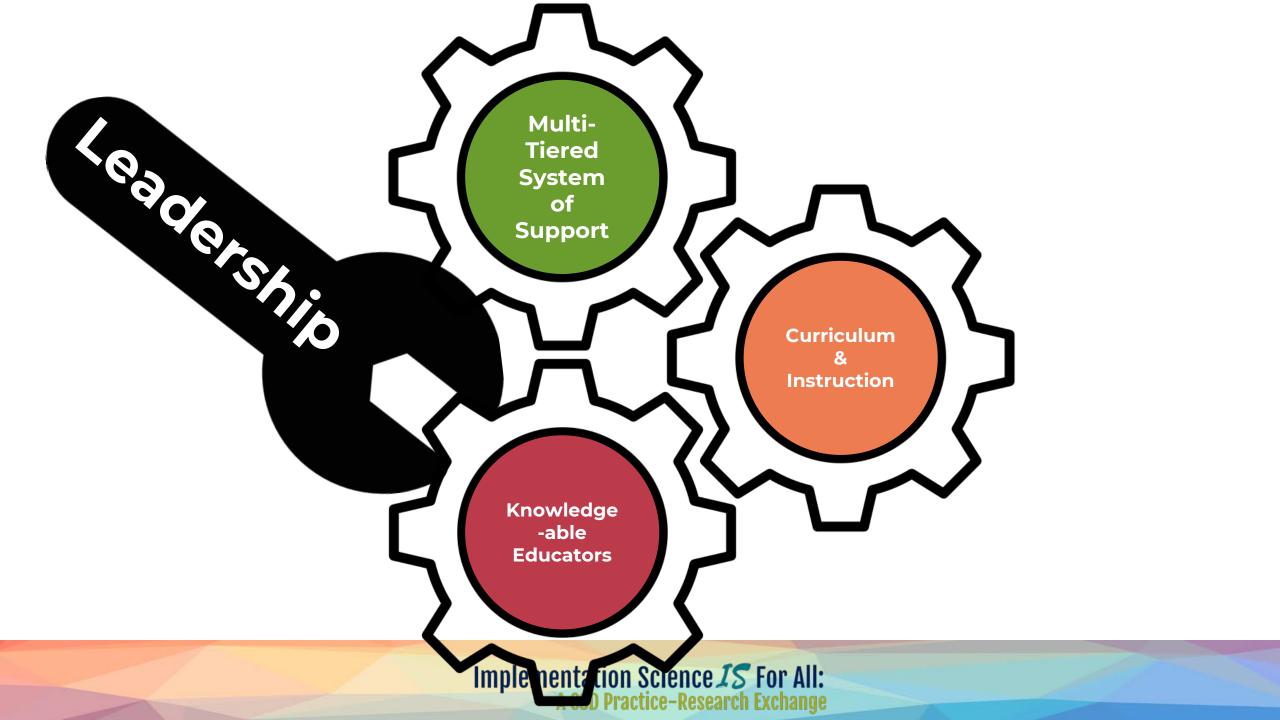
## **Program Evaluation**

 a systematic process for collecting, analyzing, and using data to assess the <u>effectiveness</u> and efficiency of a program.

# © AIM Implementation Blueprint



Adapted from Fixsen et al. (2010)



## **Exploration**

What do we need to understand before we start a new initiative?

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## **Preparation**

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### **Exploration**

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### **Preparation**

What do we need to do before we start a new initiative?

#### **Implementation**

How do we implement a new initiative from start to finish?

## **Exploration**

What do we need to understand before we start a new initiative?

### **Preparation**

What do we need to do before we start a new initiative?

#### **Implementation**

How do we implement a new initiative from start to finish?

## **Sustainment**

How do we keep the initiative going?

# **Enabling Contexts**

Society

policy, community

School

stakeholders

Student

population

Adapted Hogan & Komesidou (2023)

Implementation Solding 15 For All:
A CSD Practice-Research Exchange

# Research-practice partnerships

## **Key Elements:**

Regular meetings and check-ins

Collaborative problem-solving

Shared dissemination activities

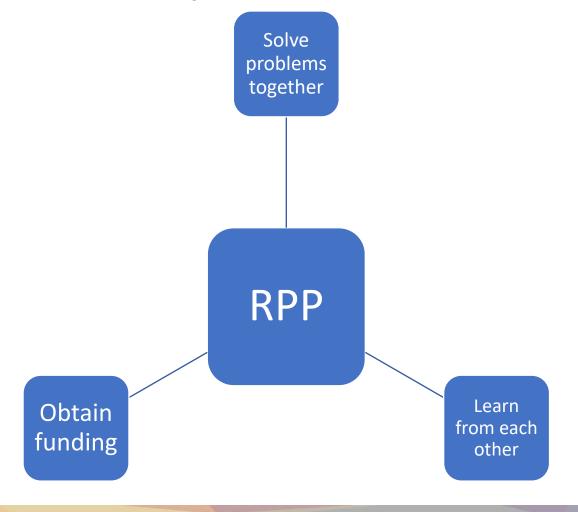


Figure 1. The five key dimensions of Research-Practice Partnerships.

# RESEARCH-PRACTICE PARTNERSHIPS

Five Key Dimensions

Building trust & cultivating partnership relationships



Conducting rigorous research to inform action



Supporting the partner practice organization in achieving its goals



Producing
knowledge to
inform educational
improvement
efforts broadly



Capacity building of participating stakeholders to engage in partnership work

#### DERIVED FROM:

Henrick, E.C., Cobb, P., Penuel, W.R., Jackson, K., & Clark, T. [2017].
Assessing Research-Practice Partnerships: Five Dimensions of Effectiveness. New York, NY: William T. Grant Foundation





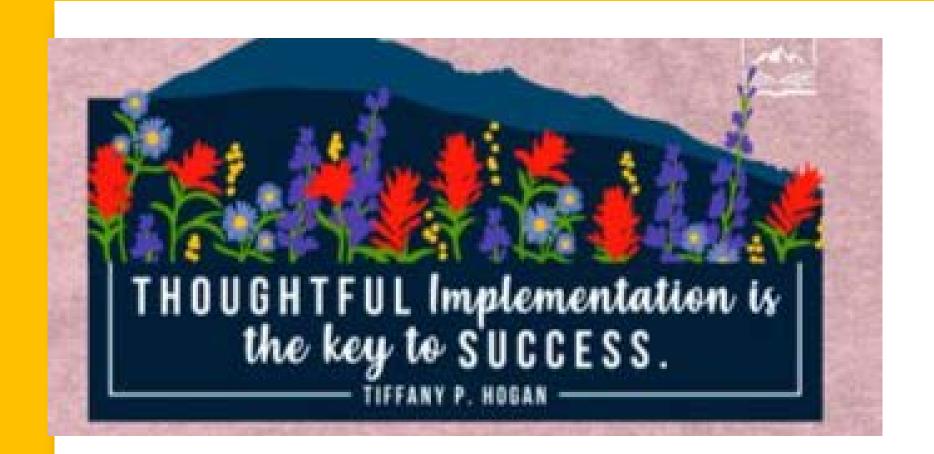
#### Clinical Focus

#### Building Sustainable Models of Research–Practice Partnerships Within Educational Systems

Crystle N. Alonzo,<sup>a</sup> Rouzana Komesidou,<sup>b</sup> Julie A. Wolter,<sup>c</sup> Maura Curran,<sup>b</sup> Jessie Ricketts,<sup>d</sup> and Tiffany P. Hogan<sup>b</sup>



# Take home points

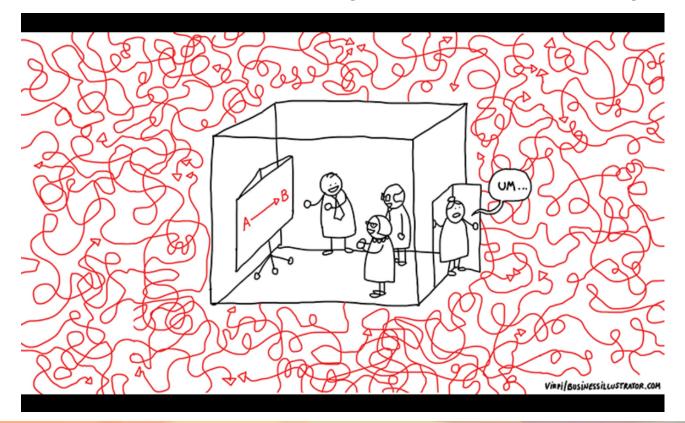




Go slooooooooooow to go fast.

# Your goal as leaders: create conditions that support educators' use of evidence

Implementation science is a tool for you... that honors your specific context.

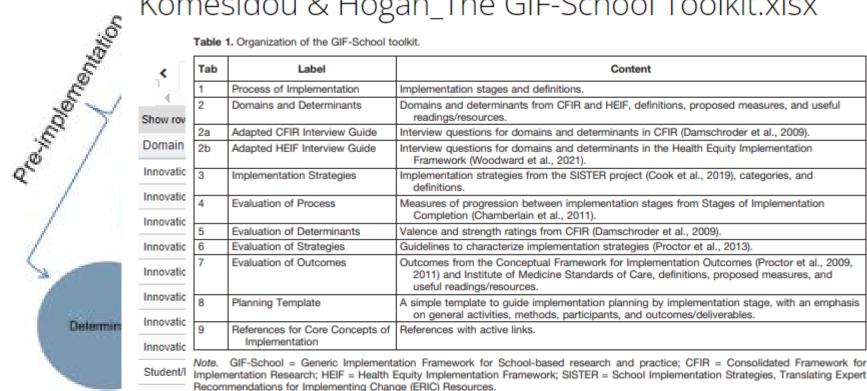


# Resources

#### The Generic Implementation Framework for School-based Research and Practice Tool...

## Komesidou & Hogan\_The GIF-School Toolkit.xlsx





Student/l

Student/Family: C...

Student/Family: C...

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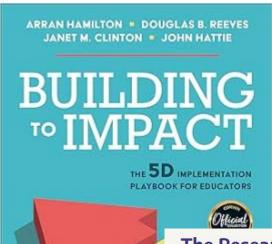
Tab	Label	Content
1	Process of Implementation	Implementation stages and definitions.
2	Domains and Determinants	Domains and determinants from CFIR and HEIF, definitions, proposed measures, and useful readings/resources.
2a	Adapted CFIR Interview Guide	Interview questions for domains and determinants in CFIR (Damschroder et al., 2009).
2b	Adapted HEIF Interview Guide	Interview questions for domains and determinants in the Health Equity Implementation Framework (Woodward et al., 2021).
3	Implementation Strategies	Implementation strategies from the SISTER project (Cook et al., 2019), categories, and definitions.
4	Evaluation of Process	Measures of progression between implementation stages from Stages of Implementation Completion (Chamberlain et al., 2011).
5	Evaluation of Determinants	Valence and strength ratings from CFIR (Damschroder et al., 2009).
6	Evaluation of Strategies	Guidelines to characterize implementation strategies (Proctor et al., 2013).
7	Evaluation of Outcomes	Outcomes from the Conceptual Framework for Implementation Outcomes (Proctor et al., 2009, 2011) and Institute of Medicine Standards of Care, definitions, proposed measures, and useful readings/resources.
8	Planning Template	A simple template to guide implementation planning by implementation stage, with an emphasis on general activities, methods, participants, and outcomes/deliverables.
9	References for Core Concepts of Implementation	References with active links.
Note.	GIF-School = Generic Implementation Framework for School-based research and practice; CFIR = Consolidated Framework for	

T.P. nentation ased anguage, search 1165-1172.

rk for School-based Hogan, 2023)

# Great resources





FOREWORD BY

**DYLAN WILIAM** 



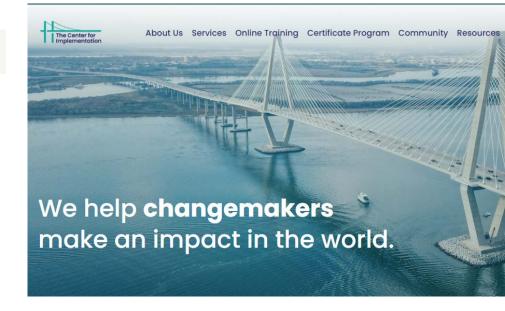
#### The Research Institute for Implementation Science in Education

The University of Washington
Research Institute for
Implementation Science in
Education (RIISE) is a methods
training program developing the
implementation research workforce
in education and improving
education outcomes.



Research Institute for Implementation Science in Education







# See • Hear • Speak

#### Apple Podcasts Preview



13 episodes

#### That Implementation Science Podcast

Mike Pullmann

Science

\*\*\*\* 5.0 • 4 Ratings

Listen on Apple Podcasts ↗

OCT 14, 2023

#### Season Finale: Bryan Weiner, history of implementation science,...

On this episode we talk with everyone's favorite mentor, Bryan Weiner, about the history of implementation science, implementation science measurement, the Jingle Jangle Fallacy, and we quiz him on how to be a good mentor. Resources discussed during this episode include: Weiner, B. J.,...

PLAY 1 hr 10 min



# Reading Recess Podcast

Research meets fun – See you at recess!





### 13th Annual Research to Practice Symposium

## Implementation Science and Systems Change for Literacy Improvement

### SAVE the DATE! Monday, March 10, 2025



Hollis Scarborough Award Recipient: Kate Cain, D.Phil.

Head of Psychology Department, Lancaster University (UK)



REGISTER: www.aimpa.org/symposium

FREE In-Person and Online Attendance Opportunities



MODERATOR: Tiffany Hogan, Ph.D. Director, SAIL Literacy Lab, MGH Institute



Margaret
Goldberg
Educator and Co-Founder
The Right to Read Project



Nicole Patton Terry, Ph.D. Director, Florida Center for Reading Research



Adrea
Truckenmiller, Ph.D.
Associate Professor,
Michigan State University



## THANK YOU & Good luck!

CHANGE THE world

one child at a time...



SCHOOL OF HEALTH & REHABILITAT

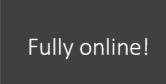
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DLD information: dldandme.org



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Certificate of Advanced Study in Literacy and Language

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Implementation Science 15 For All:
A CSD Practice-Research Exchange